## Financial Performance Data - Outturn 2011/12

“Red” budget headings over £10,000 variance from target with comparison against 2010/11 outturn

<table>
<thead>
<tr>
<th>Economic Development and Culture</th>
<th>2011/12 OUTTURN</th>
<th>2010/11 OUTTURN</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>Responsible Officer</td>
<td>Original Net Budget 2011/12</td>
</tr>
<tr>
<td></td>
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<tr>
<td>Economy Development and Culture</td>
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<table>
<thead>
<tr>
<th>Resources and Corporate Governance</th>
<th>2011/12 OUTTURN</th>
<th>2010/11 OUTTURN</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>Responsible Officer</td>
<td>Original Net Budget 2011/12</td>
</tr>
<tr>
<td></td>
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<tr>
<td>Borough Elections</td>
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<td>Democratic &amp; Legal Services</td>
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<td>Public Offices</td>
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<td>Resources</td>
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<td>Retired Employees</td>
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<td>Works Services Unit &amp; Depot</td>
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<td><strong>Sustainable Environment</strong></td>
<td><strong>2011/12 OUTTURN</strong></td>
<td><strong>2010/11 OUTTURN</strong></td>
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<tr>
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<tr>
<td>Cemeteries</td>
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<td>Market</td>
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<td>Regulatory Services</td>
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<td>Waste Collection &amp; Recycling</td>
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<tr>
<th><strong>Sustainable Inclusive Communities</strong></th>
<th><strong>2011/12 OUTTURN</strong></th>
<th><strong>2010/11 OUTTURN</strong></th>
</tr>
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<tbody>
<tr>
<td></td>
<td>Responsible Officer</td>
<td>Original Net Budget 2011/12</td>
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<tr>
<td>Community Grants</td>
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<td>Private Sector Housing</td>
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<td>Woodside Park</td>
<td>Steve Shanahan</td>
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Main reasons for financial variances as reported by budget holders to Cabinet, 25 June 2012

Reasons reported to Cabinet on 27 June 2011 are listed for comparison where the same budget headings were also showing red variances at year-end 2010/11.

Economy Development and Culture

1. Art Gallery & Museum – This overspend has resulted from additional capital charges following revaluation of the Rugby Art Gallery Museum & Library buildings.

   **No red variance in 2010/11**

2. Building Control Services – This overspend has resulted from an under achievement of income from Building Control fees compared to the original budget. This has been partly offset by a HRA salary contribution for two Building Control Surveyors seconded to undertake the Housing Stock Condition Survey.

   **Reasons reported for 2010/11 variance:**
   
   • An underspend on salaries of £12,800; and
   • An underspend on consultancy of £3,730

3. Concessionary Travel Scheme – This underspend has resulted from a refund from Warwickshire County Council after the cessation of the Concessionary Travel Scheme.

   **No red variance in 2010/11**

4. Economic Development – This overspend has resulted from a combination of salary and development activity overspends, compounded by budgeted grant funding to be met from reserves.

   **No red variance in 2010/11**

5. Ken Marriott Leisure Centre – This overspend has occurred due to additional capital charges and a late contractor payment relating to 2010/11, slightly offset by lower than expected maintenance costs.

   **Reasons reported for 2010/11 variance:**
   
   • An underspend £32,110 on repairs and maintenance; and
   • An underspend on contractor payments of £31,210.

   **This was offset by:**
   • An overspend on insurance premiums of £2,100.
6. **Leisure Grants** – This underspend has resulted from unallocated grants due to lack of eligible applicants.

*No red variance in 2010/11*

7. **Planning Services** – This overspend has resulted mainly from a shortfall in planning fee income for the year compounded by non-budgeted external legal costs relating to travellers’ services. In addition, further expenditure previously funded from Housing and Planning Delivery Grant is to be met from reserves.

*Reasons reported for 2010/11 variance:*

- An overspend on salaries of £61,730 including £53,150 for redundancy;
- An overspend on consultancy of £11,620 paid to Warwickshire County Council for Agricultural and Ecological planning advice;
- An overspend on legal costs relating to gypsy & travellers sites of £16,020; and
- An under achievement of income from planning fees of £342,410.

  *This was offset by:*

- An underspend on miscellaneous expenses of £18,350; and
- An over achievement of reimbursements of £33,730 including £16,270 for copies of Section 106 agreements.

8. **Sports & Recreation** – There has been high staff turnover within the service during the year resulting in salary and development activity savings, this has been partly offset by reduced grant funding from external agencies.

*Reasons reported for 2010/11 variance:*

- An overspend on salaries of £42,710 which includes redundancy costs of £8,670;
- An overspend on insurance premiums of £3,760; and
- An overspend on capital charges of £3,330.

  *This was offset by:*

- An underspend on miscellaneous expenses of £10,840;
- An over-achievement of income of £24,450 from additional funding contributions and reimbursements;
- An underspend on car allowance costs of £1,230; and
- An underspend on new equipment of £1,750.

**Resources and Corporate Governance**

1. **Borough Elections** – The variance is mainly due to a higher than anticipated reimbursement from the Electoral Claims Board, some of which relates to the general election in 2010/11.

*No red variance in 2010/11*
2. **Business Transformation** – The variance is mainly due to an underspend on publicity and marketing due to a reduced demand on the service.

*Reasons reported for 2010/11 variance:*

- An underspend on capital charges of £37,810;
- An underspend on Equality & Diversity/Community Engagement of £12,170;
- An underspend on FRS17 pension adjustment of £6,220;
- An underspend on risk management of £3,510; and
- Savings on publicity of £10,880, equipment of £6,890; hardware maintenance of £4,350, transport expenses of £2,480 and training of £4,230.

*This was offset by:*

- An overspend on salaries of £30,070 which included redundancy costs of £19,780.

3. **Corporate Property Administration** – The variance is mainly due to an underspend on repairs and maintenance due to a lack of staff resources to manage all planned work.

*No equivalent budget heading in 2010/11*

4. **Council Tax & NNDR Collection** – The variance is mainly due to lower than expected spend on external legal costs and an unexpected contribution from Warwickshire County Council towards the Single Persons Discount Review.

*Reason reported for 2010/11 variance:*

An underspend on external legal costs of £25,900.

5. **Customer & Information Services** – The variance is mainly due to savings realised on general running expenses e.g. £48,000 from a review of current products, compounded by a delay to the implementation of a new nation contract resulting in an avoidance of expected software maintenance charges.

*Reasons reported for 2010/11 variance:*

- An underspend on capital charges of £33,550;
- An underspend on software purchase of £11,570;
- An underspend on equipment purchase of £8,420;
- An underspend on FRS17 pension adjustment of £5,040; and
- Savings on catering of £6,150, postages of £6,030, IT training fees of £4,180, photocopying of £4,180 and stationery of £3,860.

*offset by:*

- An overspend on salaries of £56,830, which includes redundancy costs of £69,410; and
- Capital salary contributions of £8,600 not achieved.
- Additional grant income of £33,130 is included which covers the cost of three software maintenance projects.
6. **Customer Support Services** – The variance is mainly due to savings achieved on general running expenses following negotiations with existing and new suppliers and internal efficiencies from changes in working practices together with additional income received, not in original budget, from Warwickshire County Council for Customer Support Services covering Concessionary Travel etc.

*No equivalent budget heading in 2010/11*

7. **Public Offices** – The variance is mainly due to resultant savings from the co-location of staff and operations from the Lawn & Retreat into the Town Hall.

*Reasons reported for 2010/11 variance:*

- An overspend on capital charges of £43,620; and
- Additional repair and maintenance work to cover essential work to the boiler room and plant £13,000, statutory asbestos management surveys £5,000 and listed building repairs to windows at The Lawn and The Retreat £6,000.

8. **Resources** – The variance is due to the budgeted shared income from Harborough District Council not being achieved.

*Reasons reported for 2010/11 variance:*

- An underspend on training of £29,350;
- An underspend on FRS17 pension adjustment of £6,740; and
- An underspend on recruitment of £5,780.

  *This was offset by:*

- An adjustment of overheads charged to Services of £8,510.

9. **Retired Employees** – The variance is mainly due to additional pension costs relating to a redundancy in 2008/09 following finalisation of details by Warwickshire County Council.

*Reasons reported for 2010/11 variance:*

- An overspend on redundancy costs (Actuarial Strain and Augmentation) of £81,560.

  *This was offset by:*

- An underspend on FRS17 pension adjustment for Actuarial Strain of £125,500.

10. **Works Services Unit & Depot** - The variance is mainly due to reduced capital charges resulting from the extension of the life of selected vehicles and corresponding delay in vehicle purchases.

*Reasons reported for 2010/11 variance:*

- Additional income from two projects secured; and
- Savings achieved on staff costs.
**Sustainable Environment**

1. **Cemeteries** – The underspend is mainly due to additional burial fee income received above budget and some planned maintenance work that did not happen due to staff pressures.

   *No red variance in 2010/11*

2. **Crime & Disorder** – The underspend is mainly due to additional income received for work carried out on behalf of Wolverhampton City Council’s Community Safety Partnership.

   **Reason reported for 2010/11 variance:**

   An underspend on development activities during the year, some of which had been requested to be carried forward to complete committed activities in 2011/12.

3. **Environmental Services** – The underspend is mainly due to the work on the Great Central Railway bridges not requiring external consultants to assist to the same level as previous years and work on Streetwatch not happening due to staff pressures.

   **Reasons reported for 2010/11 variance:**

   - An overspend on salaries of £91,420 which includes redundancy costs of £16,250;
   - An overspend on utilities of £19,850 which relate to Woodside Park;
   - An overspend due to increased capital charges of £34,640; and
   - Under-achieved income from rental charges of £23,330 at Woodside Park due to under occupancy.

   **This was offset by:**

   - An underspend on qualification training of £5,570; and
   - Additional income from court costs awarded of £5,120.

4. **Land Drainage** – The underspend is mainly due to an exceptionally dry year which has meant limited flood work required.

   **Reasons reported for 2010/11 variance:**

   - An overspend on contractor budgets of £26,470 to carry out minor watercourse and ditch clearances.

   **This was offset by:**

   - An over-achievement of reimbursements during the year of £16,410.

5. **Market** – This overspend has resulted from an under achievement of income from the market trading profit share scheme.

   *No red variance in 2010/11*
6. **Parks, Recreation Grounds & Open Spaces** – The underspend is mainly due to some improvements held back due to staff pressure and the dry conditions in February and March prevented planned planting work. Additional rental income was received above budget from the unscheduled use of open spaces.

**Reasons reported for 2010/11 variance:**

- An underspend on insurance of £11,610; and
- Additional income received from backdated rental of £22,700.

**This was offset by:**

- An overspend of £10,010 on repairs and maintenance of which £4,500 related to asbestos surveys, £3,500 related to water risk assessments and £2,000 related to frost damage repairs and surveys.

7. **Regulatory Services** - The variance is mainly due to an underachievement of salary voids offset slightly with a reimbursement of officer time from Work in Default.

**No equivalent budget heading in 2010/11**

8. **Waste Collection & Recycling** – The underspend is mainly due to the renegotiation of the recycling contract with Pure giving savings from haulage costs and income from the sale of recycled material, totalling £76,930. Plus income from an agreement with Warwickshire County Council for the transport of general and biowaste, which was also not included in the budget, partially offset by a shortfall of income from recycling credits, following less weight of material collected than included within budget.

**Reason reported for 2010/11 variance:**

An overspend of £8,550 for contractor storage charges

**Sustainable Inclusive Communities**

1. **Community Grants** – The underspend is due to grant allocations not being awarded and committed in the year.

**Reason reported for 2010/11 variance:**

An underspend on grant payments awarded in the year of £42,480.

2. **Housing Benefit Payments** – The variance is mainly due to a lower than anticipated contribution to the bad debt provision.

**Reasons reported for 2010/11 variance:**

- An increase in income received from overpayments of £146,030.

**This was offset by:**
- An overspend of £81,770 resulting from a shortfall in the Housing Benefit Subsidy Grant due to fluctuations within the various categories of Housing Benefit;
- An increase in the bad debt provision of £30,450; and
- A reduction in income from payments paid back in of £8,500.

3. **Private Sector Housing** - The underspend at outturn is due to unexpected grant income from Kickstart, and a contribution to Warwickshire County Council for a community officer which is no longer required. This was offset by an under achievement of capital salary contributions and lower than anticipated garage rental income.

*No equivalent budget heading in 2010/11*

4. **Woodside Park** - The majority of the overspend at outturn is due to the budget for electricity charges not being sufficient to cover the actual charges. The budgets have been amended for 2012/13 to take this into account.

*No equivalent budget heading in 2010/11*