

Partnership Plan 2014-2017

Together for a Safer Rugby



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Rugby – setting the scene

The Borough of Rugby covers 138 square miles in the Heart of England. It sits on the borders of the East and West Midlands and at the centre of the UK's transport infrastructure.



Rugby is the birthplace of Rugby Football and the place where the jet engine and the hologram were invented. The Borough is growing with planned development of more than 17,000 new homes.

Major organisations such as Rolls Royce, Alstom, the General Social Care Council, Institution of Chemical Engineers and GAP are already based here.

The population is just over 100,000 and has risen by 14% in the last decade and will continue to rise. About one quarter of households is occupied by a single person. The town has well settled and established ethnic minority communities, who make up more than 10% of the population. The working population is more highly qualified than comparable regional and national averages. Rates of unemployment are relatively low and earnings are above the national average. It has some areas of deprivation but they only account for 10% of those across Warwickshire.

The Borough is attractive and contains many environmental assets, including seven sites of special scientific interest, four nature reserves two regionally important geological sites and many important nature conservation sites.

Rugby school is a world-renowned centre of education, and, the Rugby football heritage is a major visitor attraction.

Economic development and re-generation projects are in abundance at Ryton, DIRFT, the Warwickshire College, Leicester Road and the Market Quarter.

Despite the global, national and regional financial uncertainty Rugby continues to grow, develop and look to the future with excitement and optimism,

The overall objective of the council is that the Borough of Rugby is “clean, green and safe”.

We all have the right to not be the victim of crime and anti-social behaviour, to feel safe and to live the life we choose.

In addition, we are each responsible for taking reasonable steps to avoid becoming a victim, to not cause harassment or distress to others, and to respect differences in one another.

YOUR SAFETY IS OUR PRIORITY



Councillor Derek Poole, Chair of the Community Safety Partnership.

WHAT IS THE RUGBY COMMUNITY SAFETY PARTNERSHIP?

It is the strategic partnership that has a statutory responsibility for reducing crime, disorder, antisocial behaviour and substance misuse across Rugby.

Membership is a powerful alliance drawn from statutory and voluntary agencies, together with representatives from business and community groups.

By working together we tackle crime and the underlying causes of crime. We adopt a rigorous problem solving approach that has a strategic focus but that listens and responds to local people and communities.

We are not complacent and we need to maintain and, in some instances, improve our methods of engagement and participation.

WHAT IS OUR AIM?

We have a combined aim to make Rugby the safest town in England and we want people to **be** safe and **feel** safe.

WHAT IS THE PARTNERSHIP PLAN?

The plan sets out the priorities, structures and the delivery framework for the period 2014 – 2017.

HOW DO WE DECIDE ON OUR PRIORITIES?

Each year our Strategic Assessment process examines the levels of reported crime, disorder, anti-social behaviour, substance misuse and other incidents as well as information from our partners. The second critical element is what the public tell us about their experiences and perceptions.

A rigorous analysis of that assessment has been used to help select the priorities which will be reviewed annually.

Partnership Standards

To support the ongoing development, improvement and performance of the Partnership we have developed “business ethical standards”. They are intended to summarise the core elements of who we approach our work and provide a way for us to check if we are delivering effectively or if there are areas where we need to improve.

These standards are as follows:

1. EMPOWERED AN EFFECTIVE LEADERSHIP

This standard is about ensuring the right people are involved with appropriate governance structures in place to provide strategic leadership. This group oversees the delivery of the Partnership Plan.

2. INTELLIGENCE-LED BUSINESS PROCESSES

This standard is about information sharing arrangements and ensures that we undertake an annual strategic assessment to enable the selection of appropriate local practices.

3. EFFECTIVE AND RESPONSIVE DELIVERY STRUCTURES

This standard covers the need for effective structures at all levels of the Partnership and helps us to ensure they are fit for purpose.

4. ENGAGED COMMUNITIES

This standard reminds us of the need to engage with communities about the selection of local priorities, how the public can be involved as part of the delivery process, and informing them on outcomes.

5. VIABLE AND CONSTRUCTIVE ACCOUNTABILITY

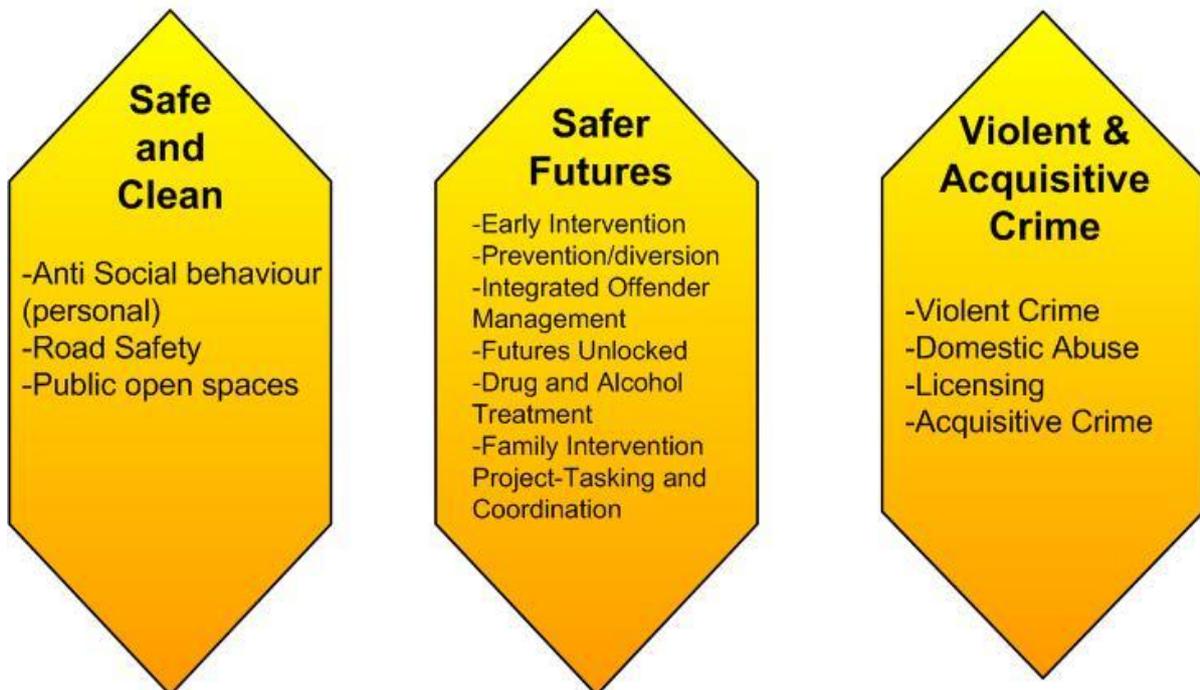
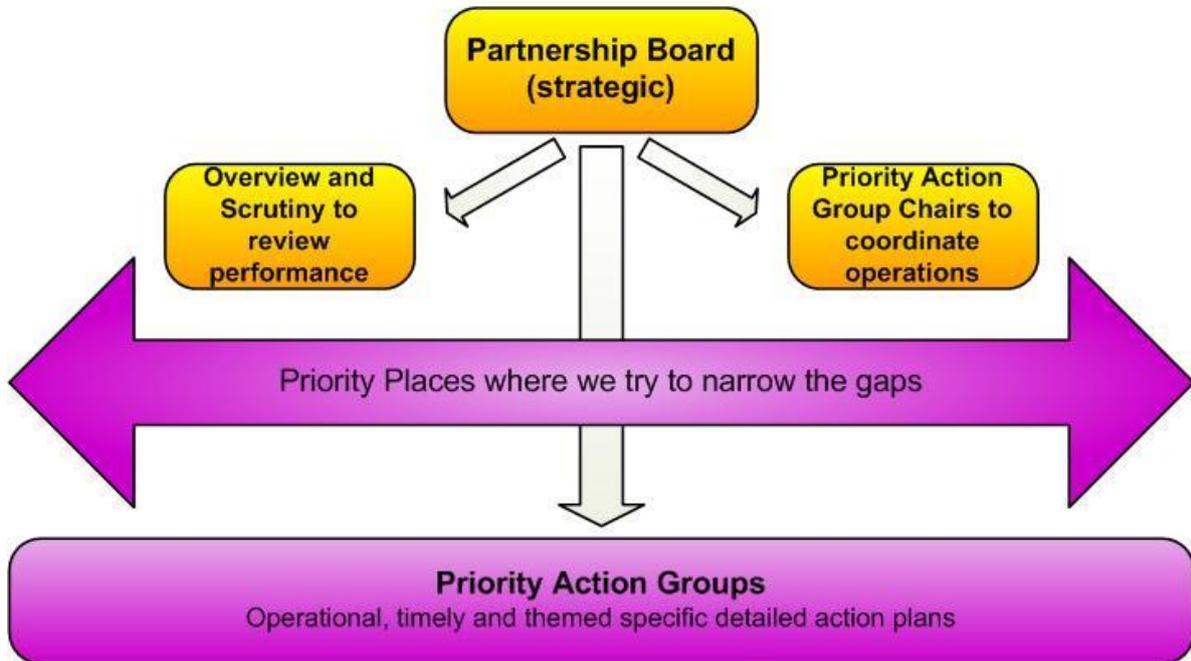
This standard requires us to be accessible, transparent and accountable to the community. We take all reasonable steps to ensure that the public are aware of the practices and Partnership Plan by mandatory attendance of all Community Forum meetings, and publicising the Partnership website.

6. APPROPRIATE SKILLS AND KNOWLEDGE

This standard ensures that all those involved in the Partnership have the capacity and the capability at the right level to successfully deliver our priorities. This focuses our minds around clarity and a clear understanding amongst all partners about the purpose and aims of the Partnership. This is about skills development and fitness for purpose.

The use of these standards gives the Partnership the discipline that it needs to manage the risks around all of the dependencies that could significantly adversely affect our performance. Our effectiveness is overseen by the Board and the Scrutiny Committee.

Partnership Structure



WHO ARE OUR PARTNERS?

Rugby's Community Safety Partnership was formed in 1998 in response to the Crime and Disorder Act 1998.

The Partnership consists of:-

- Rugby Borough Council
- Warwickshire Police
- Warwickshire Probation Trust
- Warwickshire Fire & Rescue Service
- Warwickshire County Council
- Rugby Clinical Commissioning Group
- Other key stakeholders including Victim Support, Warwickshire CAVA

Prior to November 2012 the Warwickshire Police Authority was also a statutory member of the Partnership. However, they were replaced by Police & Crime Commissioners (PCC). Although not a responsible authority the PCC, and CSP must have regard to each other's priorities within their plans. This encourages joint working and ensures that the CSP priorities are reflected and resourced, and, that PCC priorities are tackled locally.

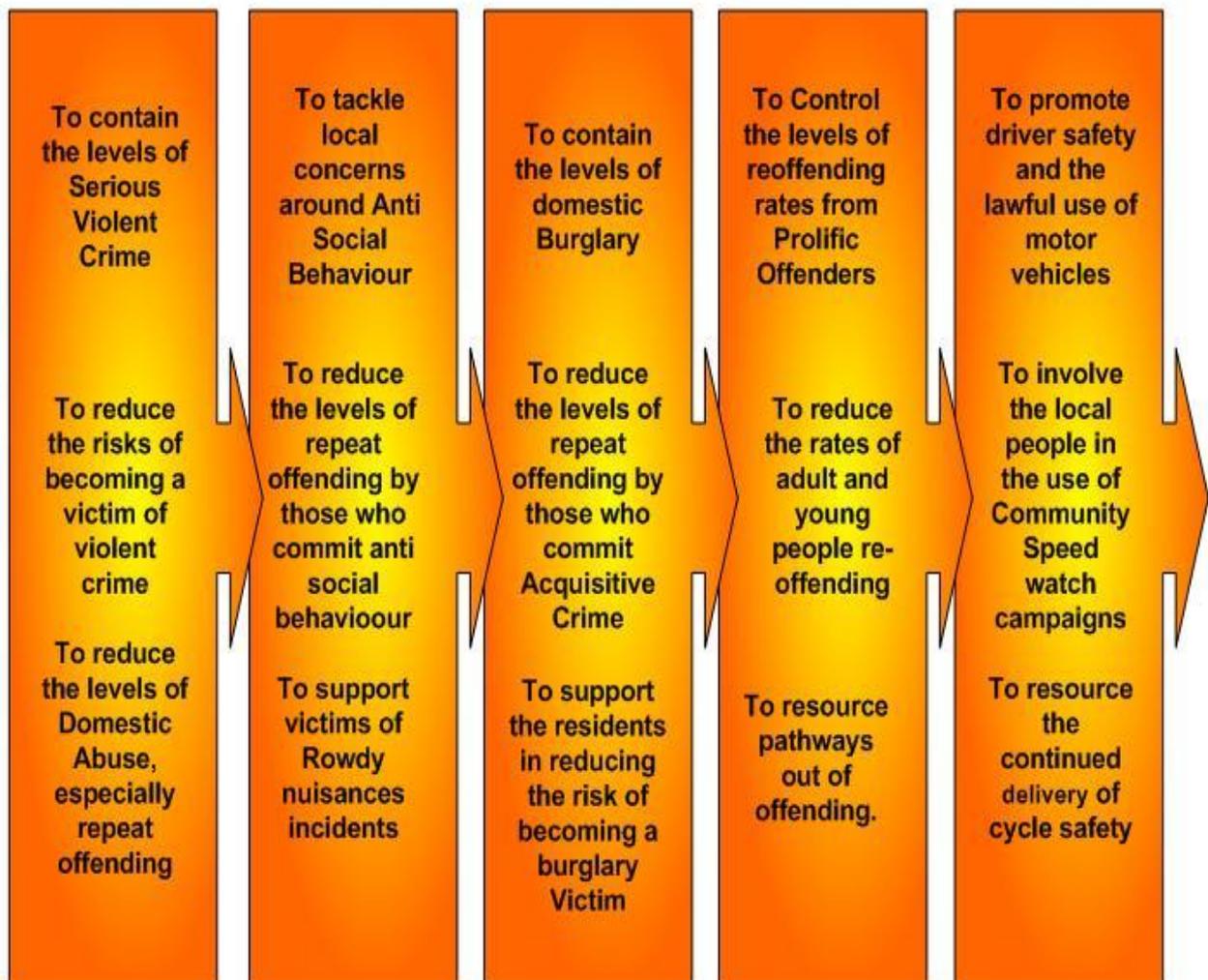


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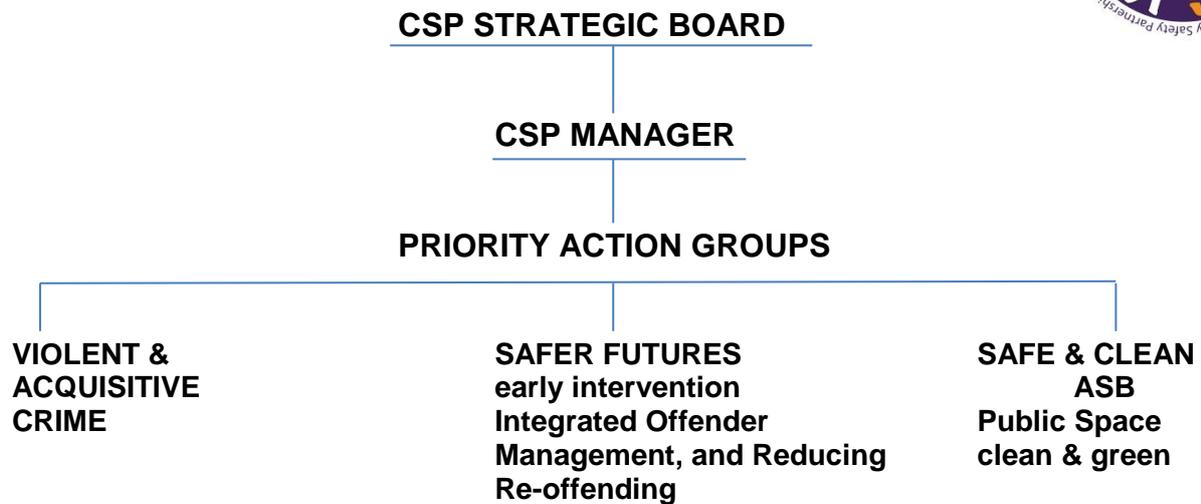
Priorities for the Community Safety Partnership



Our objectives



Drug and Alcohol Treatment and Mental Health Support



HOW WE ORGANISE OUR BUSINESS

We are required by legislation to produce a plan that covers the next three years. This enables us to develop plans to tackle short, medium and long term priorities. Crime, disorder, anti-social behaviour, substance misuse and other issues are identified and assessed in our annual Strategic Assessment process. The Board of the CSP considers that Assessment report before selecting our priorities for the coming year.

The role of the CSP Manager is to produce a plan for tackling those priorities, secure the resources to implement and drive the delivery. The manager has to constantly evaluate the level of impact, and, value for money. This process is underpinned by some non-negotiable principles:

- We are intelligence led
- We adapt a disciplined performance management regime
- All action plans have a named owner
- All action plans are four dimensional:-
 - Intelligence (what do we know!)
 - Prevention (stopping it before it starts)
 - Enforcement (justice seen is justice done)
 - Communication (feedback to communities)
- We evaluate all of our interventions
- We use cost benefit techniques
- We feedback to our communities and partners

Following the Strategic Assessment process the Board selected the following priorities for the third and final year of this three year plan:

- Violent Crime
- Acquisitive Crime (Domestic Burglary)
- Reducing Re-offending
- Anti-Social Behaviour
- Road Safety

A new three year plan will need to be developed by April 2017.



OUR RECENT PERFORMANCE

CRIME TYPE CSP PRIORITY	YEAR	LEVELS	SOCIAL ECONOMIC COSTS OF CRIME	SAVINGS
MOST SERIOUS VIOLENCE (Section 18 & Section 20 woundings – most harm)	2011/12	74	£5,924,000	£1,152,000
	2012/13	66	£4,772,000	£1,034,000
	2013/14	68	£6,040,000 +	Major changes to
	2014/15		£116,000 on previous year	Home Office counting rules and Police Recording techniques. 2015/16 will be the new baseline
DOMESTIC BURGLARY	2011/12	453	1,041,900	299,000
	2012/13	323	742,900	25,300
	2013/14	312	717,600	411,700
	2014/15	233	305,900	
			Total £2,808,300	£736,000
PERSONAL ASB* (Risk/harm reduction achieved) Target is to reduce the level of vulnerability of every victim we support.	2011/12 2012/13 2013/14 2014/15	72% 89% 100% 100%	For every £1 we spend we save:- £10.54 in gang & youth violence £25.25 on domestic burglary £19.68 on theft from vehicle £14.02 on reducing reoffending Total domestic burglary savings between 2011-2015 were £736,000 Total savings - £1,772,000	



OUR INNOVATIVE APPROACH

On the previous page in addition to the value for money we achieve for every £1 spent we have also demonstrated that since 2011/12 on violent crime and domestic burglary alone we have achieved a total of **£1,772,000** savings in the social and economic costs of crime*. Our innovative action plans include:-

- ❖ Best practice gangs exit programme
- ❖ Futures Unlocked – reducing re-offending
- ❖ Bluetooth technology
- ❖ Cost benefit analysis techniques*
- ❖ East European project (violence)
- ❖ Major involvement of the Clinical Commissioning Group
- ❖ ANPR
- ❖ Improved Offender Management
- ❖ Domestic Violence – Champions Network
- ❖ Community Speedwatch
- ❖ State of the art hand held and static metal detectors

*Techniques from Home Office Research Study 217

HOW TO CONTACT US

- Visit our website at:-

www.rugby.gov.uk/communitysafety

- Telephone us on:-

01788 533547

- Email via:-

communitysafety@rugby.gov.uk