



FORWARD PLAN

JULY 2026 – OCTOBER 2026

JULY 2026

1. GROWTH AND INVESTMENT PORTFOLIO

Nicola Smith, Strategic Director for Place, nicola.smith@rugby.gov.uk

| REF. | SUBJECT | KEY DECISION (Y/N) | PUBLIC/ PRIVATE REPORT | MEETING AND DATE DECISION TO BE TAKEN | CONSULTATION PROCESS AND CONSULTEES | CONTACT OFFICER | NOTES |
|-------|---|--------------------|------------------------|---------------------------------------|---|---|-------|
| 07/26 | Rugby Town Centre Public Realm Priority Project | Y | Public | Council – 15 July 2026 | Finance and Performance, Town Centre Programme Board, Town Centre Regeneration Working Group Portfolio Holder for Growth and Investment | Ella Casey, Principal Planning Officer (Town Centre Regeneration), ella.casey@rugby.gov.uk | |

2. PARTNERSHIPS, HEALTH AND WELLBEING PORTFOLIO

Nicola Smith, Strategic Director for Place, nicola.smith@rugby.gov.uk

No decisions to be taken.

3. PEOPLE, RESOURCES AND GOVERNANCE PORTFOLIO

Dan Green, Chief Executive, dan.green@rugby.gov.uk

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|---------------|---|--------------------|------------------------|---------------------------------------|--|--|-------|
| 07/26 FP02 | Finance 2025/26 Outturn Position General Fund Revenue & Capital Monitoring | N | Public | Council – 15 July 2026 | Leadership Team Cabinet – 29 June 2026 | Gemma Lister, Lead Accountant gemma.lister@rugby.gov.uk | |
| 07/26 FP03 | Finance 2025/26 Outturn Position Housing Revenue Account & Capital Monitoring | N | Public | Council – 15 July 2026 | Leadership Team Cabinet – 29 June 2026 | Faiyaz Latif, Lead Accountant faiyaz.latif@rugby.gov.uk | |
| 07/26 FP04 | Performance Report 2025/26 Quarter Four | N | Public | Council – 15 July 2026 | Leadership Team Cabinet – 29 June 2026 | Gemma Lister, Lead Accountant gemma.lister@rugby.gov.uk | |

4. COMMUNITIES, HOUSING AND SAFETY PORTFOLIO

Michelle Dickson, Strategic Director for Communities, michelle.dickson@rugby.gov.uk

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| 07/26 RS01 | Cashless Parking Solution | N | Private | Council – 15 July 2026 | Portfolio holder, Liberal Democrat Group Representative, Procurement, Economic Development. Cabinet – 29 June 2026 | Zulfegar Rahman, Licensing and Parking Manager zulfegar.rahman@rugby.gov.uk | |

5. ENVIRONMENT AND CLIMATE PORTFOLIO

Andrew Grant, Strategic Director for Operations and Transformation, andrew.grant@rugby.gov.uk

No decisions to be taken.

6. CUSTOMER AND DIGITAL PORTFOLIO

Andrew Grant, Strategic Director for Operations and Transformation, andrew.grant@rugby.gov.uk

No decisions to be taken.

AUGUST 2026

1. GROWTH AND INVESTMENT PORTFOLIO

Nicola Smith, Strategic Director for Place, nicola.smith@rugby.gov.uk

No decisions to be taken.

2. PARTNERSHIPS, HEALTH AND WELLBEING PORTFOLIO

Nicola Smith, Strategic Director for Place, nicola.smith@rugby.gov.uk

No decisions to be taken.

3. PEOPLE, RESOURCES AND GOVERNANCE PORTFOLIO

Dan Green, Chief Executive, dan.green@rugby.gov.uk

No decisions to be taken.

4. COMMUNITIES, HOUSING AND SAFETY PORTFOLIO

Michelle Dickson, Strategic Director for Communities, michelle.dickson@rugby.gov.uk

No decisions to be taken.

5. ENVIRONMENT AND CLIMATE PORTFOLIO

Andrew Grant, Strategic Director for Operations and Transformation, andrew.grant@rugby.gov.uk

No decisions to be taken.

6. CUSTOMER AND DIGITAL PORTFOLIO

Andrew Grant, Strategic Director for Operations and Transformation, andrew.grant@rugby.gov.uk

No decisions to be taken.

SEPTEMBER 2026

1. GROWTH AND INVESTMENT PORTFOLIO

Nicola Smith, Strategic Director for Place, nicola.smith@rugby.gov.uk

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|---------------|---|--------------------|------------------------|---|--|--|-------|
| 09/26 GI01 | Town Centre Regeneration Delivery Plan | Y | Public | Cabinet – 8 September 2026 | Town Centre Working Group, Senior Leadership Team Portfolio Holder for Growth and Investment | Helen Nightingale, Major Projects and Regeneration Manager Helen.Nightingale@rugby.gov.uk | |
| 09/26 GI02 | Community Infrastructure Levy spending priorities | Y | Public | Cabinet – 8 September 2026 Council – 23 September 2026 | Portfolio Holder for Growth and Investment, Planning Services Working Group | Neil Holly Development Strategy Manager neil.holly@rugby.gov.uk | |
| 09/26 GI03 | Town Centre Regeneration Update | N | Public | Cabinet – 8 September 2026 | Town Centre Working Group, Senior Leadership Team, Finance and Performance Portfolio Holder for Growth and Investment | Ella Casey, Principal Planning Officer (Town Centre Regeneration), ella.casey@rugby.gov.uk | |

2. PARTNERSHIPS, HEALTH AND WELLBEING PORTFOLIO

Nicola Smith, Strategic Director for Place, nicola.smith@rugby.gov.uk

No decisions to be taken.

3. PEOPLE, RESOURCES AND GOVERNANCE PORTFOLIO

Dan Green, Chief Executive, dan.green@rugby.gov.uk

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| 09/26 FP01 | Treasury Management 2025/26 – Annual Report | N | Public | Council – 23 September 2026 | Audit and Ethics Committee 23 July 2026 | Faiyaz Latif, Lead Accountant faiyaz.latif@rugby.gov.uk | |

4. COMMUNITIES, HOUSING AND SAFETY PORTFOLIO

Michelle Dickson, Strategic Director for Communities, michelle.dickson@rugby.gov.uk

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| 09/26 CH01 | Regulator of Social Housing – Service Improvement Plan | N | Public | Cabinet – 8 September 2026 | Cabinet Member Communities, Housing and Safety, RBC Officers Group, Regulator of Social Housing, Tenants Panel/Tenants Groups | Mary Jane Gunn, Communities and Projects Officer maryjane.gunn@rugby.gov.uk | |

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|---------------|--|---|--------|----------------------------------|---|--|--|
| 09/26 CH02 | Impact of Voluntary and Community Sector Support 2026/26 | N | Public | Cabinet – 8 September 2026 | Cabinet Member Communities, Housing and Safety, RBC Officers Group, Warwickshire Community and Voluntary Action, Bedworth, Rugby and Nuneaton Citizens Advice Bureau, the Foodbank, Overslade Community Association, the Benn Partnership, Brownsover Community Association, New Bilton Community Association, Newbold upon Avon Community Partnership, Long Lawford Community Association. | Mary Jane Gunn, Communities and Projects Officer maryjane.gunn@rugby.gov.uk | |
| 09/26 CH03 | Demonstrating Compliance with the Requirements of the Housing Ombudsman 2025/26 | N | Public | Cabinet – 8 September 2026 | Cabinet Member Communities, Housing and Safety, Cross Party Complaints Working Group, RBC Officers Group, Tenants Panel/Tenants Groups | Mary Jane Gunn, Communities and Projects Officer maryjane.gunn@rugby.gov.uk | |

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|---------------|--|---|--------|----------------------------|---|---|--|
| 09/26 CH04 | Adoption of Housing Enforcement Policies and Associated Licensing Conditions in Response to the Renters' Rights Act 2025 | Y | Public | Cabinet – 8 September 2026 | Strategic Director for Communities, Chief Officer – Legal and Governance, Finance, Environmental Health, Housing Services, Portfolio Holder for Communities, Housing and Safety | Paul Pritchett, Environmental Health and Community Safety Officer paul.pritchett@rugby.gov.uk | |
|---------------|--|---|--------|----------------------------|---|---|--|

5. ENVIRONMENT AND CLIMATE PORTFOLIO

Andrew Grant, Strategic Director for Operations and Transformation, andrew.grant@rugby.gov.uk

No decisions to be taken.

6. CUSTOMER AND DIGITAL PORTFOLIO

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No decisions to be taken.

OCTOBER 2026

1. GROWTH AND INVESTMENT PORTFOLIO

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No decisions to be taken.

2. PARTNERSHIPS, HEALTH AND WELLBEING PORTFOLIO

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No decisions to be taken.

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Dan Green, Chief Executive, dan.green@rugby.gov.uk

No decisions to be taken.

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No decisions to be taken.

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No decisions to be taken.

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No decisions to be taken.

LIST OF DECISION MAKERS

Members of the public can make representations about a decision which is due to be taken before it is made by contacting the named decision taker (details listed below).

CABINET

Leader

Cllr L Robinson

Deputy Leader

Cllr J Roodhouse

Portfolio Holders

Growth and Investment

Cllr I McKenzie

Partnerships, Health and Wellbeing

Cllr O'Rourke

People, Resources and Governance

Cllr I Mistry

Communities, Housing and Safety

Cllr C Edwards

Environment and Climate

Cllr S Edwards

Customer and Digital

Cllr S Pimm

Members of the Cabinet can be contacted by emailing them at their Council email addresses (available on the Council website) or by writing to them individually at Rugby Borough Council, Town Hall, Evreux Way, Rugby CV21 2RR.

Contact details for all Councillors can be obtained from the Council website <https://www.rugby.gov.uk/Councillors> or by contacting Democratic Services democraticservices@rugby.gov.uk.

CHIEF EXECUTIVE

Dan Green

Rugby Borough Council

dan.green@rugby.gov.uk

NOTES

The Forward Plan contains matters which the Council has reason to believe will be subject of a Key Decision (see below) to be taken by Cabinet, officers or under joint arrangements in the course of the discharge of an executive function during the period covered by the plan.

Each Forward Plan will cover a period of four months, beginning with the first day of any month. It will be prepared on a monthly basis and subsequent plans will cover a period beginning with the first day of the second month covered in the preceding plan. Each Forward Plan will be published at least 14 days before the start of the period covered.

A Key Decision is made in the exercise of an executive function and meets one or more of the following conditions:

1. The decision is likely to result in the Council incurring expenditure or the making of savings more than £75,000 for any revenue matter or £150,000 for any capital matter (£20,000 in the case of a decision taken by an officer). Excluded from this are all loans to banks or other financial institutions made in accordance with the Treasury Management Strategy.
2. The decision is likely to be significant in terms of its effects on communities living or working in any ward in the borough.
3. The consideration by Cabinet of any matters which involve proposals or decisions:
 - (a) to change any plan or strategy included in the Policy Framework; or
 - (b) to develop any major new plan or strategy; or
 - (c) for the annual budget; or
 - (d) which would otherwise be contrary to or not in accordance with the policy framework or budget.

If any member of the public has any concerns with a report which is due to be considered in private, please contact John Murphy, the Council's Monitoring Officer, by e-mailing john.murphy@rugby.gov.uk

Copies of the current Forward Plan can be viewed on the Council's website. Further details and copies of the Forward Plan can be obtained from Democratic Services by emailing democraticservices@rugby.gov.uk.